

PRESENTATION 1 OF 5

CORPORATE PRESENTATION

Global Drive Holdings Inc.

Connecting Technology, Services, Distribution & Protection

Across the Automotive Economy



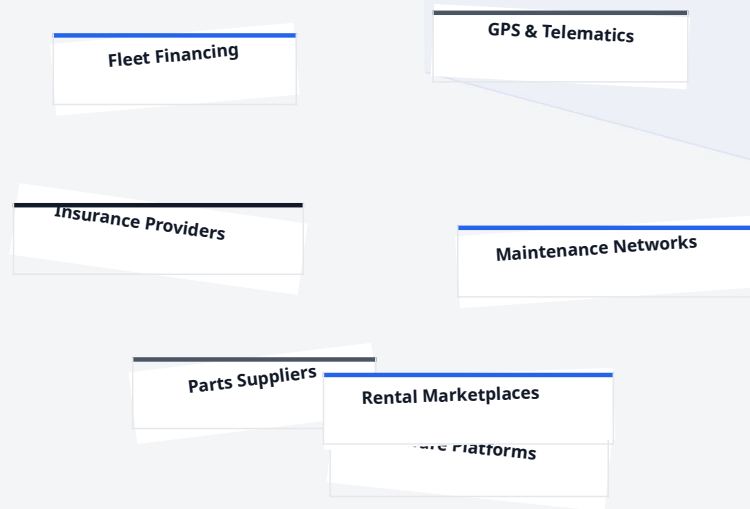
BUILT BY OPERATORS. DESIGNED FOR OPERATORS.

INDUSTRY CONTEXT

The Automotive Industry Has Never Been More Complex — Or More Fragmented

Vehicle operators today manage a web of disconnected vendors, platforms, and service providers.

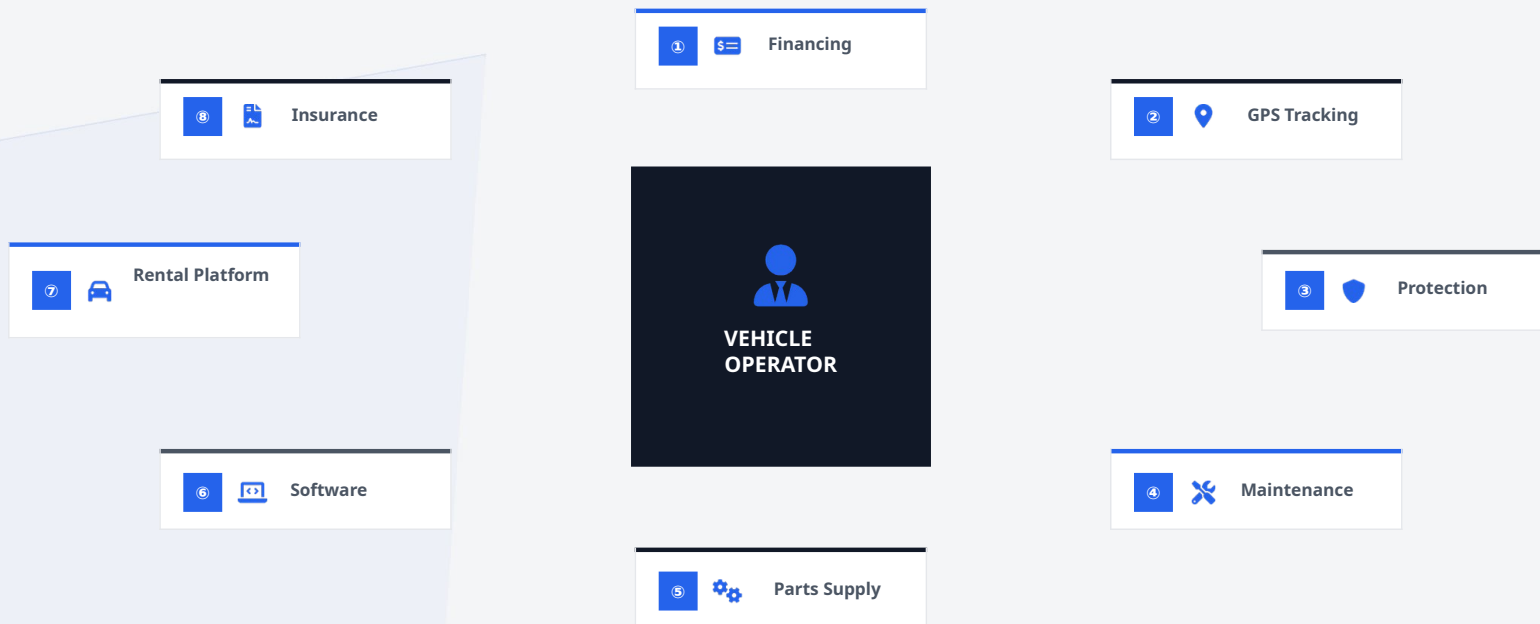
Each provider solves one problem in isolation. None are aware of the others. The result is compounding inefficiency at every stage of the vehicle lifecycle.



FRAGMENTATION CREATES HIGHER COSTS, OPERATIONAL COMPLEXITY, AND LOST REVENUE OPPORTUNITIES.

THE OPERATIONAL BURDEN

One Operator. Too Many Vendors. No Ecosystem.



EIGHT VENDORS. EIGHT RELATIONSHIPS. EIGHT OPPORTUNITIES FOR INEFFICIENCY.

OUR DISCOVERY

We Experienced the Problems. Then We Built the Solutions.

Global Drive Holdings Inc. was founded by operators who managed a rental fleet of up to 221 vehicles across multiple markets. Every operational challenge we encountered became the foundation for a specialized company.



OPERATED FLEETS

Up to 221 vehicles across multiple markets



IDENTIFIED PROBLEMS

Faced fragmented vendors and operational inefficiencies



BUILT SOLUTIONS

Created specialized companies to solve each challenge



INTEGRATED ECOSYSTEM

Connected solutions into a single enterprise

WE DIDN'T STUDY THE INDUSTRY FROM THE OUTSIDE. WE OPERATED INSIDE IT.

THE EVOLUTION

Every Recurring Problem Became a Specialized Company

THE PROBLEM WE FACED

Needed better vehicle access and fleet growth

Needed to track, protect, and control vehicles

Needed protection products for our fleet

Needed a smarter rental booking platform

Needed data, software, and analytics

Needed reliable, affordable maintenance

Needed cost-effective parts procurement

THE COMPANY WE BUILT

Drive Management Inc.

Drive KeZ Inc.

Drive Protection Inc.

Drive Connect Inc.

Drive Cloud Inc.

Drive Service Network Inc.

Drive Parts Network Inc.

WE DIDN'T BUILD A COMPANY. WE BUILT AN ECOSYSTEM.

The Enterprise Is Designed Around Three Compounding Advantages



PARTICIPANT TAM

Hundreds of thousands of vehicle operators across rental, fleet, dealer, and service sectors.



CHANNEL TAM

Multiple distribution channels: direct sales, Drive Growth Partners Network, Drive Connect, dealer relationships, and strategic partnerships.



REVENUE DENSITY

Multiple revenue streams per participant — acquisition, technology, protection, maintenance, parts, software, rental, and referral.

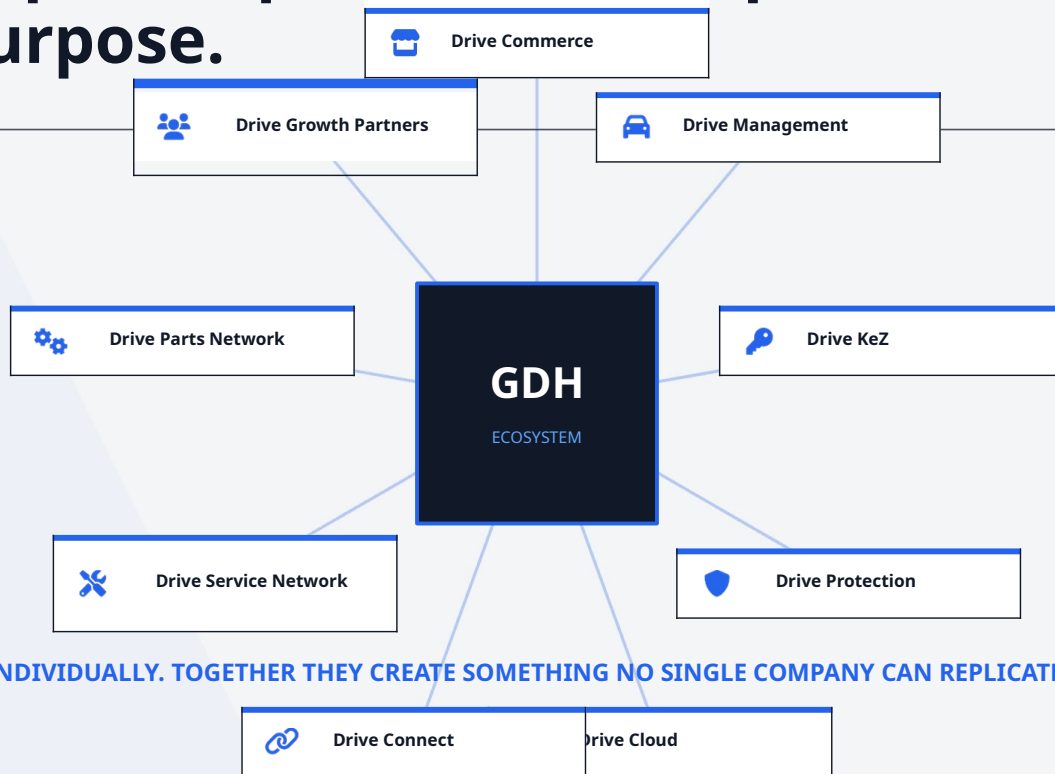
$$\text{PARTICIPANT TAM} \times \text{CHANNEL TAM} \times \text{REVENUE DENSITY} = \text{ENTERPRISE VALUE MULTIPLIER}^{\text{TM}}$$

Built for Scale Without Proportional Overhead

TRADITIONAL COMPANY	VS	GLOBAL DRIVE HOLDINGS INC.
↑ Revenue Grows		↑ Revenue Grows
↑ Employees Grow		↑ Growth Partners Scale
↑ Management Layers Grow		↑ Technology Scales
↑ Offices & Infrastructure Grow		↑ Shared Infrastructure Scales
↑ Overhead Grows		— Fixed Costs Remain Controlled
OVERHEAD SCALES WITH REVENUE		OVERHEAD DECOUPLED FROM REVENUE

THE GDH ECOSYSTEM

One Enterprise. Specialized Companies. Shared Purpose.



EACH COMPANY EXCELS INDIVIDUALLY. TOGETHER THEY CREATE SOMETHING NO SINGLE COMPANY CAN REPLICATE.

DRIVE COMMERCE DOES TWO THINGS

Drive Commerce — The Commercial Gateway of the Enterprise

OFFERS INCOME OPPORTUNITIES

Through the Drive Growth Partners Network, Drive Commerce offers individuals and businesses the opportunity to generate monthly income by introducing products, services, and software to:

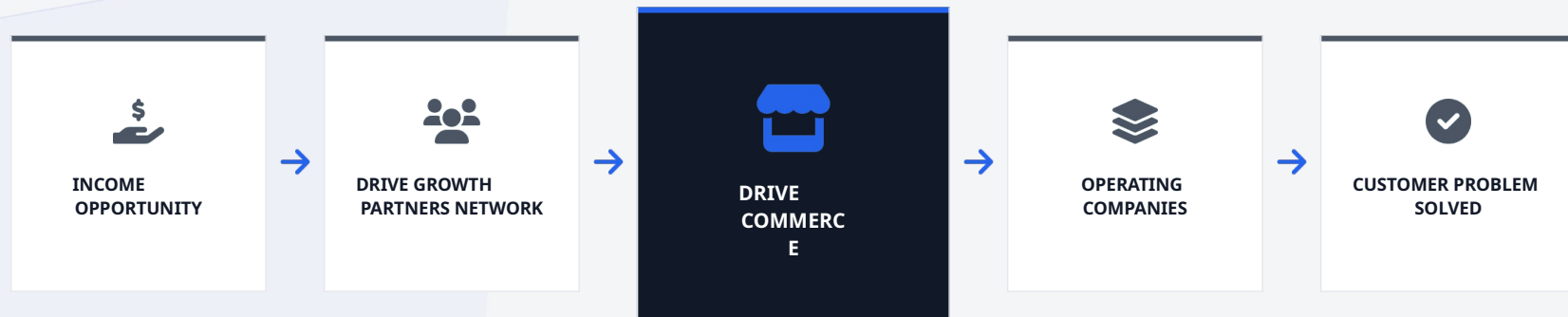
-  Turo hosts and professional rental operators
-  Independent and franchise rental companies
-  Car dealerships and fleet operators
-  Repair and body shops
-  Consumers

SOLVES PROBLEMS FOR OPERATORS

Drive Commerce helps operators grow revenue, reduce expenses, improve efficiency, and gain greater control — through:

-  Vehicle Acquisition & Financing
-  Track. Protect. Control.
-  Private Rental Booking Platform & Insurance
-  Reduce & Control Maintenance Costs
-  New & Used Parts For Less
-  Affordable Tech Solutions

One Gateway. Two Powerful Functions.



DRIVE COMMERCE IS NOT SIMPLY A SALES ORGANIZATION. IT IS THE COMMERCIAL ARCHITECTURE CONNECTING OPPORTUNITY WITH SOLUTIONS ACROSS THE ENTIRE ENTERPRISE.

Extending the Ecosystem Through Trusted Professionals

The Drive Growth Partners Network is a national network of independent professionals who extend the reach of the Global Drive Holdings Inc. ecosystem — connecting automotive businesses with enterprise solutions that increase revenue, reduce costs, and improve efficiency.

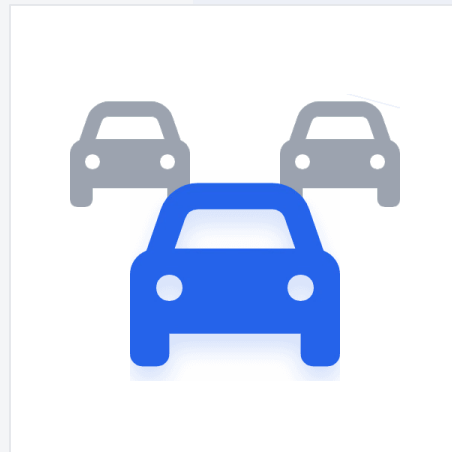
-  A force-multiplier for enterprise growth
-  Partners earn recurring income by connecting clients with ecosystem solutions
-  Scalable, low-cost customer acquisition across all operating companies

DRIVE MANAGEMENT INC.

Vehicle Access and Fleet Enablement

Drive Management helps vehicle businesses acquire, access, finance, and strategically grow vehicle fleets through innovative acquisition programs, financing relationships, and fleet growth strategies.

-  Fleet acquisition, structuring, and lifecycle management
-  Performance optimization and operational reporting
-  Fully integrated with Drive Cloud and Drive Service Network



GROW YOUR FLEET. OPTIMIZE OPERATIONS.

DRIVE SERVICE NETWORK

Keeping Vehicles on the Road

Drive Service Network simplifies fleet maintenance by connecting vehicle owners and fleet operators with a curated network of trusted service providers across the country.



Nationwide network of vetted service partners



Streamlined work order and billing management

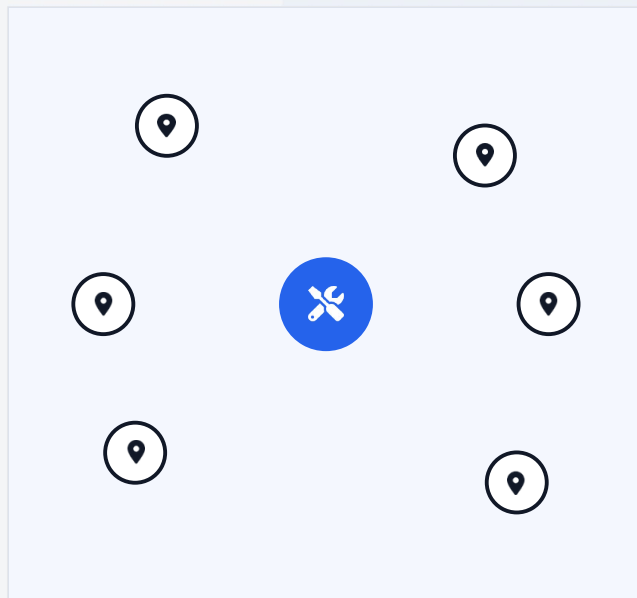


Integrated with Drive Cloud for real-time visibility



Drive KeZ diagnostics support predictive maintenance and service prioritization

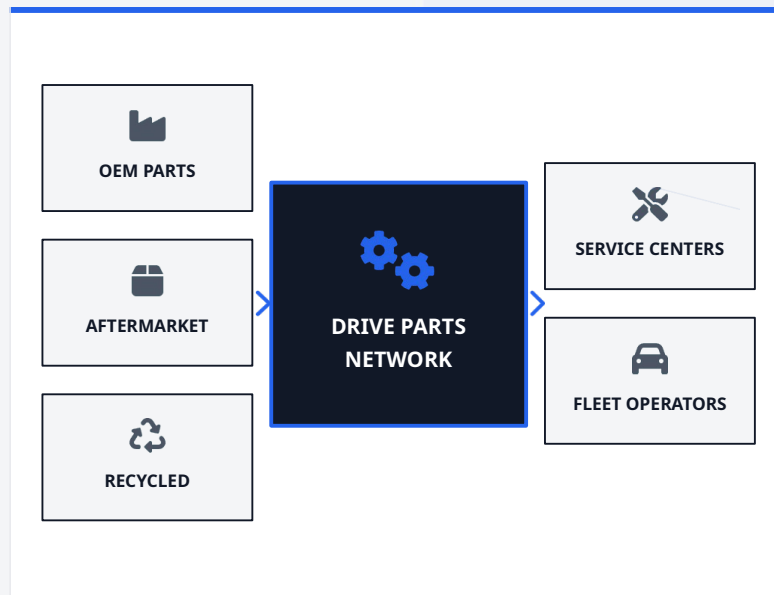
REDUCED DOWNTIME. CONTROLLED COSTS.



Simplifying Automotive Parts Procurement

Drive Parts Network streamlines how fleet operators and service providers source automotive parts — creating a more efficient, cost-effective procurement ecosystem.

-  Consolidated supplier relationships reduce costs
-  Faster fulfillment through coordinated distribution
-  Seamless integration with Drive Service Network
-  Drive KeZ telematics data improves parts sourcing decisions and reduces repair delays

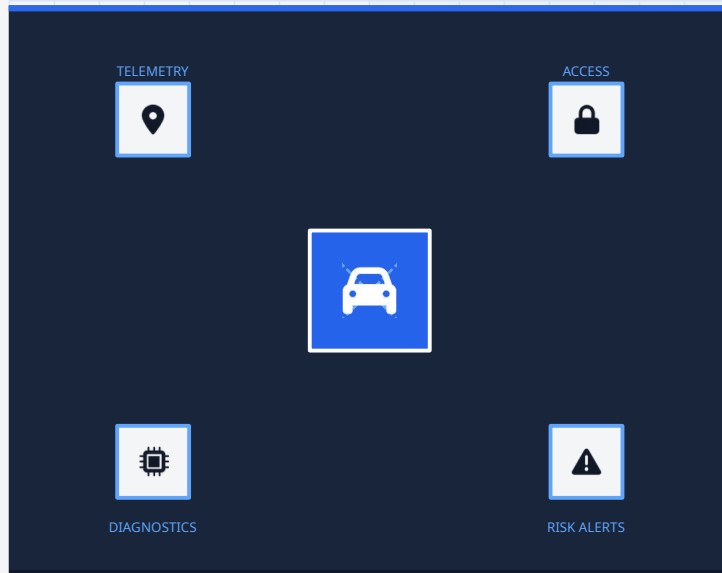


DRIVE KEZ INC.

The Physical Intelligence Layer of the Enterprise

Drive KeZ serves as the physical intelligence layer of the Global Drive Holdings Inc. ecosystem — connecting physical vehicle assets to the digital capabilities of the broader enterprise.

-  GPS tracking and vehicle telemetry
-  Smoking detection technology
-  Starter immobilization systems
-  KeyGuard keyless access technology
-  Driver behavior monitoring
-  Vehicle diagnostics and DTC monitoring
-  Theft recovery & risk mitigation analytics



CONNECTING PHYSICAL ASSETS TO DIGITAL INTELLIGENCE.

DRIVE CLOUD INC.

The Digital Foundation Connecting the Entire Enterprise



CENTRALIZED DATA

A unified data platform serving all ecosystem companies securely.



PROPRIETARY SOFTWARE

Custom fleet management and operations platforms built for scale.



CROSS-COMPANY INTELLIGENCE

Real-time visibility and analytics across the entire ecosystem.

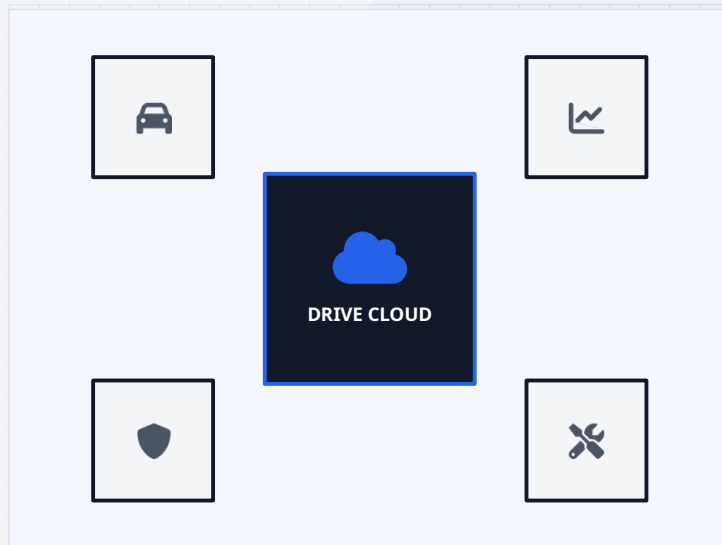


ARTIFICIAL INTELLIGENCE

Enterprise AI supporting forecasting, automation, and decision support.

Transforms Drive KeZ connected vehicle intelligence into enterprise analytics and AI capabilities.

THE COMPETITIVE MOAT THAT GROWS STRONGER AS THE ECOSYSTEM EXPANDS.



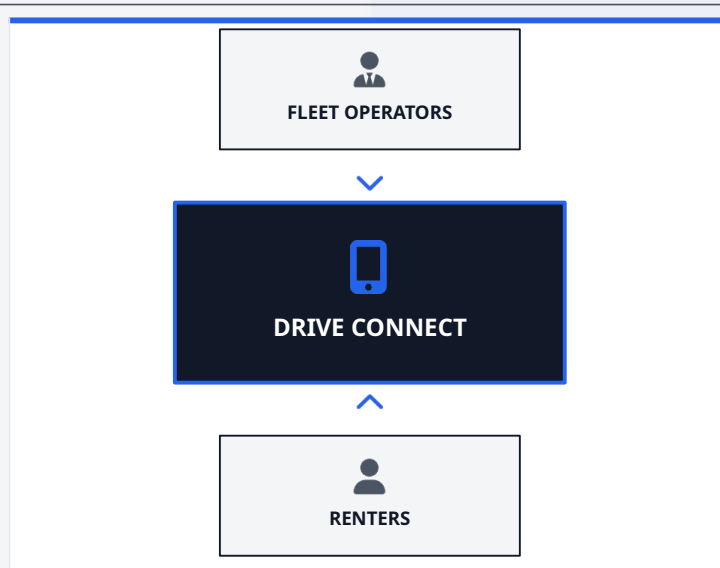
DRIVE CONNECT INC.

The Customer-Facing Marketplace for Vehicle Operators

Drive Connect delivers a customer-facing marketplace that connects independent vehicle operators with renters — creating a new distribution channel for fleet operators while simplifying the rental experience.

-  Marketplace platform linking providers and renters
-  New revenue channel for independent rental operators
-  Powered entirely by Drive Cloud's digital infrastructure
-  Drive KeZ technologies enhance customer experiences, security, and marketplace confidence

A NEW DISTRIBUTION CHANNEL FOR FLEET OPERATORS



DRIVE PROTECTION INC.

Protecting Vehicles, Investments, and Operations



Drive Protection helps customers safeguard their vehicles, financial investments, and business operations through a suite of integrated protection products.



Vehicle service contracts and comprehensive operational coverage.



Integrated with Drive Cloud for seamless claims coordination and analytics.



Complements every ecosystem company's customer relationship.



Supports Drive Connect rental operations with embedded protection solutions.

COMPREHENSIVE PROTECTION. INTEGRATED INTO EVERY RELATIONSHIP.

THE ECOSYSTEM SECTORS

Six Complementary Sectors. One Integrated Ecosystem.

Global Drive Holdings Inc. serves six complementary sectors of the automotive economy — each representing a distinct participant base with recurring operational needs.



VEHICLE RENTAL

140,000+ Turo Hosts, Professional Operators, Independent & Franchise Rental Companies, National Rental Agencies



DEALERSHIP

17,000+ Dealership Rooftops, Hundreds of Dealer Groups, Independent Dealerships



FLEET

Commercial, Municipal, Government, Delivery & Utility Fleets



SERVICE

Repair Facilities, Tire, Glass, Collision & Mobile Service Providers



FINANCIAL

Banks, Commercial Lenders, Captive Lenders, Specialty Finance Providers



INSURANCE

Commercial Insurers, Warranty Providers, Vehicle Service Contract Providers

THE ECOSYSTEM SECTORS

Vehicle Rental Ecosystem

A massive, fragmented, and underserved market of independent operators who lack access to enterprise-grade tools, affordable insurance, and scalable fleet acquisition programs.

 **National Rental Agencies**
Highly consolidated at the top, controlling the largest fleets but facing operational inefficiencies.

 **Independent & Franchise Rental Companies**
Mid-market operators struggling with technology integration and procurement costs.

 **140,000+ Turo Hosts & Professional Operators**
The rapidly expanding base of micro-entrepreneurs driving the future of decentralized mobility.



HIGH FRAGMENTATION CREATES HIGH DEMAND FOR UNIFIED SOLUTIONS.

DEALERSHIP ECOSYSTEM

17,000+ Franchised Dealerships. Thousands of Independents.

Dealerships are complex operations that require constant vehicle acquisition, maintenance, parts procurement, and risk management to remain profitable.

-  **Inventory Acquisition:** Sourcing and financing vehicles for retail sale.
-  **Parts & Service:** Procurement networks and service department integration.
-  **Loaner Fleets:** Managing and monetizing service loaner vehicles.
-  **Lot Management:** Telematics for inventory tracking and security.



A MASSIVE B2B MARKET WITH HIGH-FREQUENCY RECURRING NEEDS.

Fleet & Service Ecosystems



FLEET ECOSYSTEM

The operational backbone requiring constant monitoring, maintenance, and lifecycle management to ensure maximum utilization and ROI.

- ✓ **Commercial Fleets**
- ✓ **Municipal & Government**
- ✓ **Delivery & Logistics**
- ✓ **Utility Fleets**



SERVICE ECOSYSTEM

The essential infrastructure keeping vehicles on the road, representing high-frequency transaction volume and critical data touchpoints.

- ✓ **Repair Facilities**
- ✓ **Tire & Glass Centers**
- ✓ **Collision Centers**
- ✓ **Mobile Service Providers**

MARKET OPPORTUNITY

Participant TAM

The Global Drive Holdings Inc. ecosystem addresses a large participant market across the automotive economy.

Solutions that span the vehicle lifecycle capture value across multiple fragmented sectors.

Each participant represents recurring revenue for software, services, parts, and protection products.

140,000+

RENTAL OPERATORS

Turo hosts, professional operators, and independent rentals needing enterprise tools.

17,000+

FRANCHISED DEALERS

Dealership rooftops requiring inventory, loaner fleet, and service integration.

160,000+

SERVICE CENTERS

Repair shops, tire and collision centers participating in the service network.

Millions

COMMERCIAL VEHICLES

Commercial and delivery fleets requiring tracking, maintenance, and protection.

A VAST, FRAGMENTED MARKET READY FOR UNIFIED ENTERPRISE SOLUTIONS.

TOTAL ADDRESSABLE MARKET

Channel TAM: Amplifying Enterprise Reach

Global Drive Holdings Inc. reaches the participant market through multiple distribution channels, creating a force-multiplier effect for customer acquisition and ecosystem growth.



MULTIPLE PATHWAYS TO THE SAME PARTICIPANT BASE.

TOTAL ADDRESSABLE MARKET

Revenue Density: The Compounding Value of the Ecosystem

Because Global Drive Holdings Inc. operates across the entire vehicle lifecycle, a single participant can generate multiple streams of recurring revenue.

-  **Transaction Fees**
Revenue from Drive Connect marketplace bookings.
-  **Protection Products**
Service contracts and operational coverage via Drive Protection.
-  **Software Subscriptions**
Monthly SaaS revenue for Drive Cloud and Drive KeZ platforms.
-  **Parts & Service Margins**
Recurring procurement through Drive Parts and Service Networks.
-  **Hardware & Telemetry**
Device sales and installation through Drive KeZ.

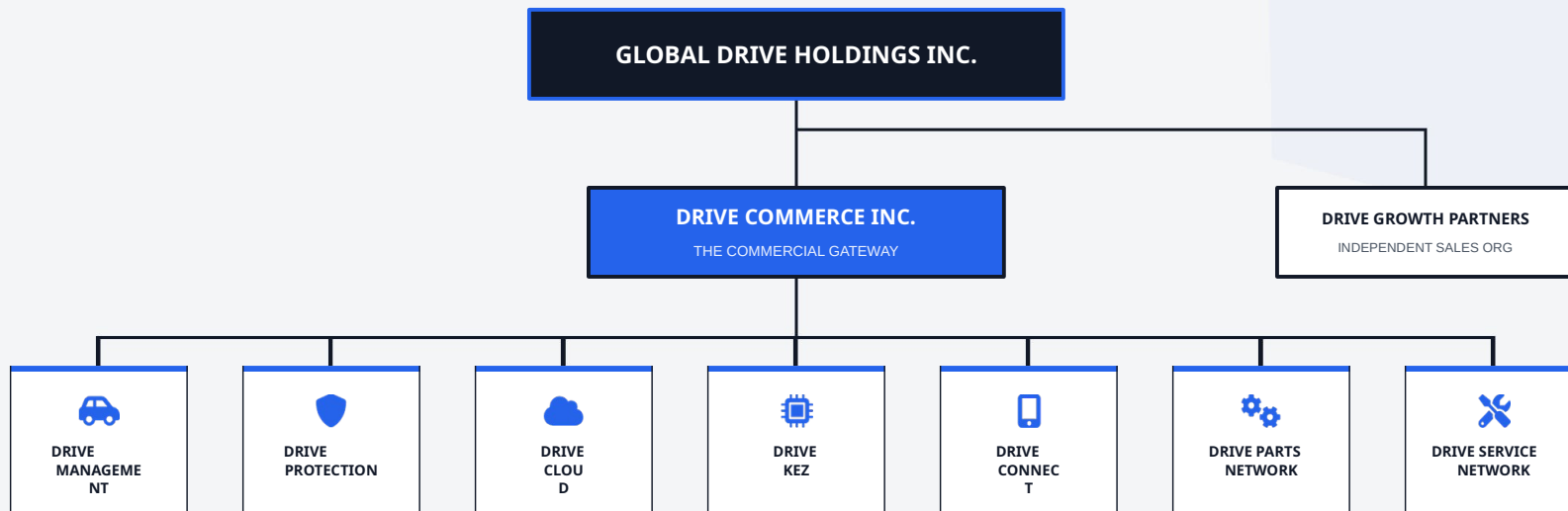


1 PARTICIPANT

INCREASING LIFETIME VALUE

MAXIMIZING THE LIFETIME VALUE OF EVERY CUSTOMER RELATIONSHIP

The Structural Hierarchy



OPERATIONAL CREDIBILITY: OUR SOLUTIONS ARE THE RESULT OF YEARS OF OPERATING A CAR RENTAL BUSINESS WITH UP TO 221 VEHICLES ACROSS SIX MARKETS.

Structural Competitive Advantages



ECOSYSTEM SYNERGY

Interconnected solutions drive organic cross-selling, lowering customer acquisition costs across all operating companies.



PROPRIETARY TECH

Wholly-owned software and hardware stack eliminates third-party reliance and protects margin integrity.



OPERATIONAL DNA

Built by former operators, ensuring deep product-market fit and immediate credibility with B2B clients.



RECURRING REVENUE

Layered SaaS, transaction, and service fees create highly predictable, compounding cash flow.



NATIONAL DISTRIBUTION

The Drive Growth Partners Network (ISO) provides scalable, low-cost market penetration nationwide.



HIGH SWITCHING COSTS

Integrated hardware, software, and protection products create deep operational stickiness and high retention.



DATA AGGREGATION

Millions of telemetry and transaction data points provide unparalleled market intelligence and risk modeling.



CAPITAL EFFICIENCY

An asset-light technology model that scales rapidly without the heavy capital requirements of traditional fleets.

Why the Model Works

Most automotive technology companies solve a single problem for a single type of customer, creating fragmented workflows and high integration costs. Global Drive Holdings Inc. solves multiple problems across the entire vehicle lifecycle, creating a unified ecosystem where data, transactions, and operations flow seamlessly.

THE OLD WAY: SINGLE-PROBLEM COMPANIES

- ✗ High Customer Acquisition Cost
- ✗ Low Switching Costs
- ✗ Fragmented Data
- ✗ Single Revenue Stream

THE GDH WAY: UNIFIED ECOSYSTEM

- ✓ Shared Customer Acquisition Cost
- ✓ High Switching Costs
- ✓ Unified Data Architecture
- ✓ Compounding Revenue Streams

ECOSYSTEMS WIN BECAUSE THEY ALIGN OPERATOR SUCCESS WITH PLATFORM SUCCESS.

Our Vision

“

To build and operate the world's most comprehensive vehicle lifecycle ecosystem, empowering independent operators with enterprise-grade infrastructure.

DECENTRALIZED MOBILITY



Empowering local and independent operators to compete at scale by providing access to institutional resources.

UNIFIED INFRASTRUCTURE



Connecting software, hardware, protection, and services into a single, seamless operational gateway.



COMPOUNDING VALUE

Maximizing economics across the vehicle lifecycle, turning single transactions into recurring relationships.

BUILDING INFRASTRUCTURE FOR NEXT-GEN MOBILITY.

Mobility will be decentralized; infrastructure must be

THE COMMERCIAL GATEWAY

Global Drive Holdings Inc.

"BUILT BY OPERATORS. DESIGNED FOR OPERATORS."



globaldriveholdings.com



info@globaldriveholdings.com