PRESENTATION III OF V

GLOBAL DRIVE HOLDINGS INC.

Market Opportunity Analysis

"Why is the opportunity so large?"

CLASSIFICATION	PREPARED BY	VERSION
Confidential	Global Drive Holdings Inc.	1.0 — July 2026

SECTION I — THE OPPORTUNITY

Executive Summary

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ENTERPRISE VALUE

Compounding, integrated, and irreplaceable. The GDH enterprise grows in value as each operating company scales.

7+

REVENUE STREAMS PER CUSTOMER

SaaS, telematics, protection, marketplace, parts, service, and commission — all from a single operator relationship.

7

OPERATING COMPANIES

Drive Management, Protection, Cloud, KeZ, Connect, Parts, and Service — each serving a distinct stage of the vehicle lifecycle.

M+

ADDRESSABLE CUSTOMERS

Turo hosts, independent operators, national fleets, dealerships, and commercial fleet operators across North America.

THE GDH ENTERPRISE IS DESIGNED TO CAPTURE VALUE AT EVERY LAYER.

SECTION I — THE OPPORTUNITY

Why This Opportunity Is Different

TRADITIONAL COMPANY

CUSTOMER › ONE PRODUCT › ONE SALE › ENDS

— RELATIONSHIP ENDS —

- ✕ Revenue is transactional and non-recurring
- ✕ Customer acquisition cost is never recovered
- ✕ No data advantage or ecosystem lock-in
- ✕ Easily replaced by the next competitor

GLOBAL DRIVE HOLDINGS INC.

CUSTOMER › 7 SOLUTIONS › RECURRING › GROWS

— RELATIONSHIP EXPANDS —

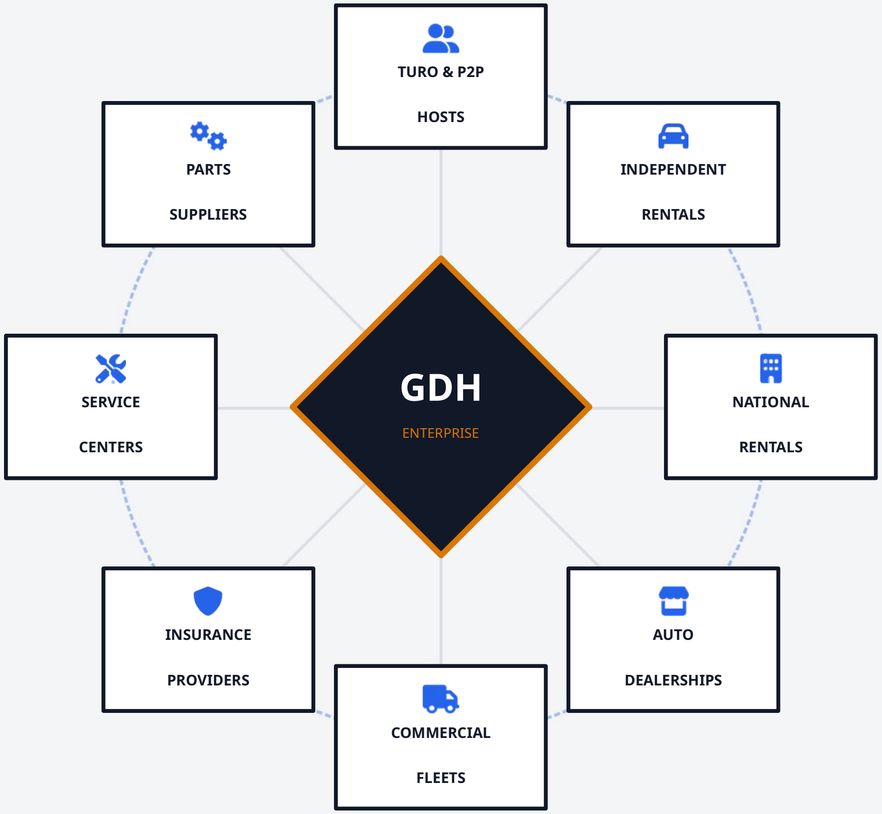
- ✓ Revenue is recurring, layered, and compounding
- ✓ Customer acquisition cost is shared across 7 companies
- ✓ Unified data creates an insurmountable competitive moat
- ✓ Ecosystem depth makes GDH irreplaceable

THIS IS NOT A PRODUCT COMPANY. THIS IS AN ENTERPRISE ARCHITECTURE.

SECTION I — THE OPPORTUNITY

The Modern Mobility Economy

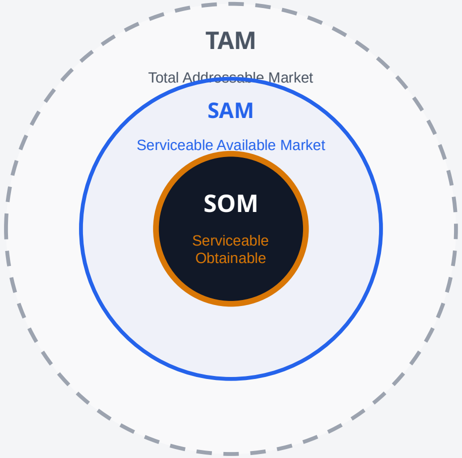
The mobility ecosystem is massive, fragmented, and disconnected. Global Drive Holdings Inc. sits at the center, providing the unifying infrastructure that connects operators, vehicles, and services across every segment of the market.



GDH IS THE OPERATING SYSTEM FOR A $52B+ FRAGMENTED INDUSTRY.

SECTION I — THE OPPORTUNITY

Market Analysis Framework



PARTICIPANT TAM

The total number of professional vehicle operators, fleets, and vehicles active in the North American market.

REVENUE TAM

The total economic value generated by those participants across software, protection, parts, and services.

CHANNEL TAM

The portion of the market directly accessible through the Drive Growth Partners Network and existing relationships.

ENTERPRISE TAM

The compounded value of capturing a single participant and monetizing them across all 7 GDH operating companies.

WE EVALUATE THE MARKET NOT JUST BY ITS SIZE, BUT BY OUR STRUCTURAL ABILITY TO CAPTURE IT.

SECTION II — QUANTIFYING THE PARTICIPANT MARKETS

The Mobility Industry by the Numbers

140,000+

U.S. TURO HOSTS

Independent operators managing micro-fleets on peer-to-peer platforms.

350,000+

TURO VEHICLES

Vehicles actively managed and monetized on the Turo platform alone.

17,000+

FRANCHISED DEALERS

Dealerships managing loaner fleets, service operations, and used inventory.

Thousands

INDEPENDENT OPERATORS

Regional rental companies operating outside the major national brands.

Millions

COMMERCIAL VEHICLES

Delivery, municipal, utility, and corporate fleets requiring management.

$52B

FRAGMENTED INDUSTRY

The total value of the operational friction GDH is positioned to solve.

THE SCALE OF OPERATIONAL FRICTION REPRESENTS A MASSIVE, UNTAPPED ENTERPRISE OPPORTUNITY.

Professional Vehicle Operators

TURO HOSTS

140,000+ Hosts

Micro-entrepreneurs managing 1 to 100+ vehicles on peer-to-peer sharing platforms. A high-growth, highly fragmented segment requiring professionalization.

INDEPENDENT RENTAL

Thousands of Operators

Local and regional car rental businesses operating outside the major national brands. Deeply underserved by modern technology and integrated systems.

FRANCHISE OPERATORS

National Brands

Local owners operating under national flags (e.g., Hertz, Avis local franchises) needing better operational control, telematics, and margin expansion.

COMMERCIAL FLEETS

Millions of Vehicles

Utilities, construction, delivery, and municipal fleets requiring robust telematics, predictive maintenance, and comprehensive lifecycle management.

THE MARKET IS VAST, HIGHLY FRAGMENTED, AND FUNDAMENTALLY UNDERSERVED BY TRADITIONAL SOFTWARE.

SECTION II — QUANTIFYING THE PARTICIPANT MARKETS

The Turo Host Market

140,000+

ACTIVE U.S. HOSTS

350,000+

VEHICLES ON PLATFORM

A massive, fragmented market of micro-entrepreneurs desperately needing enterprise-grade infrastructure to scale their operations profitably.

HOST PAIN POINT		GDH SOLUTION
High insurance costs & claims friction	→	DRIVE PROTECTION
Manual fleet tracking & operations	→	DRIVE MANAGEMENT
Vehicle security & access control	→	DRIVE KEZ
Expensive maintenance & downtime	→	DRIVE PARTS NETWORK & SERVICE

TURO CREATED THE MARKET. GDH PROVIDES THE ENTERPRISE INFRASTRUCTURE TO SCALE IT.

Independent Rental Companies

Thousands OF INDEPENDENT OPERATORS IN N.A.

10–50 Vehicles	**Micro-Fleets:** High fragmentation, heavy reliance on manual processes and spreadsheets.
50–200 Vehicles	**Small Operators:** Growing operational complexity, disjointed legacy software systems.
200–500 Vehicles	**Mid-Size:** Multi-location operations facing severe commercial insurance challenges.
500+ Vehicles	**Large Independents:** Require enterprise-grade architecture, telematics, and fleet lifecycle management.

OPERATIONAL FRICTION & GDH FIT

- Legacy, on-premise rental software that isolates data and limits growth.

DRIVE CLOUD — Unified Cloud OS

- Exorbitant commercial insurance premiums threatening business viability.

DRIVE PROTECTION — Integrated Risk Mgmt

- Disconnected fleets lacking real-time telematics and automated access.

DRIVE KEZ & CONNECT — Hardware & Telematics

A DEEPLY UNDERSERVED MARKET RELYING ON OUTDATED TECHNOLOGY AND FRAGMENTED SERVICE PROVIDERS.

National Rental Companies

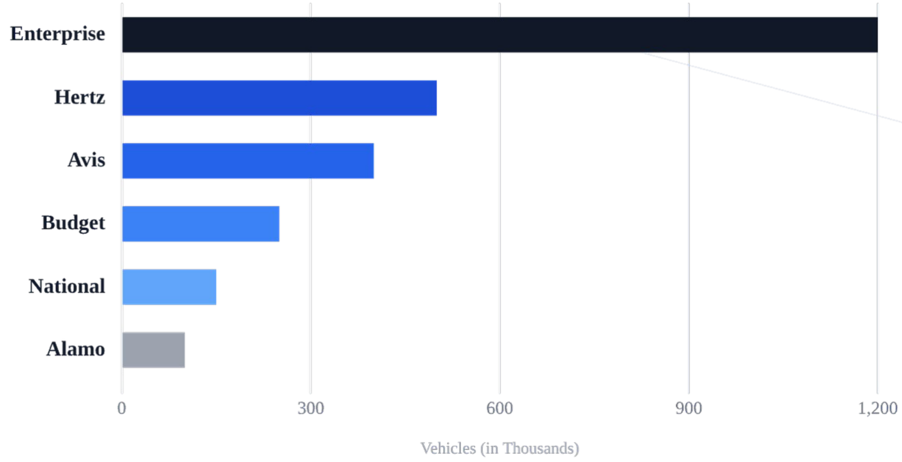
The national rental market is dominated by legacy giants operating massive, capital-intensive fleets.

While these brands possess unparalleled scale and global footprint, their operations are frequently burdened by fragmented, legacy technology systems that limit agility and margin expansion.

THE GDH ENTERPRISE ROLE

GDH provides the API-first infrastructure required to digitize these massive fleets. Solutions like **Drive KeZ** (telematics & access) and **Drive Cloud** offer the modern architecture needed to reduce operational friction and enable frictionless, decentralized customer experiences at scale.

ESTIMATED FLEET SCALE BY BRAND (THOUSANDS)



Automobile Dealers

17,000+
FRANCHISED DEALERSHIPS

Thousands
INDEPENDENT DEALERS

LOANER FLEETS

Dealers manage courtesy vehicles that need tracking and utilization controls.

GDH INTEGRATION
Drive Management

USED INVENTORY

Idle used cars on lots represent trapped capital; dealers seek monetization via rentals.

GDH INTEGRATION
Drive Connect

SERVICE OPERATIONS

Service throughput creates an aggregation point for GDH's service ecosystem.

GDH INTEGRATION
Drive Parts Network

DEALERSHIPS HOLD MASSIVE, UNDERUTILIZED VEHICLE ASSETS. GDH PROVIDES THE SOFTWARE TO MONETIZE THEM.

Commercial Fleet Market

Millions

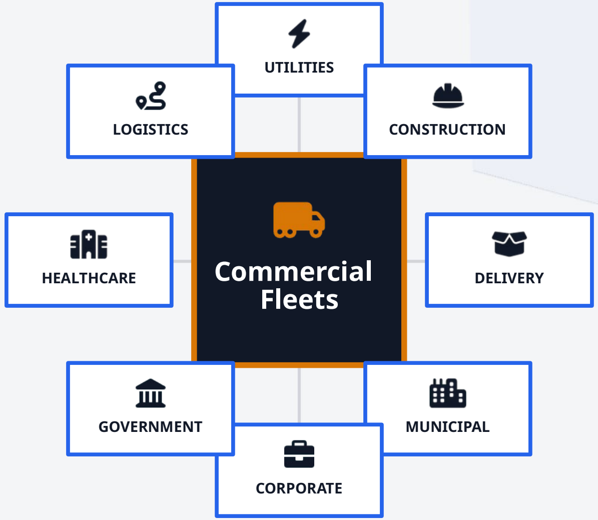
OF COMMERCIAL VEHICLES

Commercial fleets operate under intense utilization demands. They require robust telematics, predictive maintenance, and comprehensive lifecycle management to minimize downtime and maximize ROI.

ENTERPRISE INFRASTRUCTURE

Drive Management and **Drive KeZ** provide the API-first infrastructure required to track, secure, and optimize these commercial assets at scale.

BEYOND TRADITIONAL RENTAL, COMMERCIAL FLEETS REPRESENT A MASSIVE, UNTAPPED MARKET FOR ENTERPRISE FLEET MANAGEMENT.



Insurance, Service & Parts Ecosystem

DRIVE PROTECTION

$100B+ Commercial Auto Market

Traditional commercial auto insurance is broken for fleet operators. High premiums and fragmented claims processes destroy operating margins.

- Integrated risk management
- Telematics-backed underwriting
- Automated claims processing

DRIVE SERVICE NETWORK

High-Frequency Maintenance

Rental and commercial fleets require 3x to 5x more frequent maintenance than personal vehicles, creating a massive recurring service market.

- Predictive maintenance alerts
- National service routing
- Standardized fleet pricing

DRIVE PARTS NETWORK

$70B+ Auto Parts Industry

Sourcing OEM and aftermarket parts for fleet repairs is highly inefficient. GDH aggregates demand to create a centralized procurement channel.

- Wholesale fleet pricing
- Automated inventory routing
- Reduced vehicle downtime

MONETIZING THE ENTIRE VEHICLE LIFECYCLE, NOT JUST THE RENTAL TRANSACTION.

One Customer. Multiple Revenue Opportunities.

THE LINEAR MODEL

- Customer Acquisition (High CAC)
- ↓
- Single Product Sale (SaaS or Hardware)
- ↓
- Linear Revenue (Capped LTV)

RELATIONSHIP ENDS / CHURN RISK

THE GDH ENTERPRISE MODEL

- Network Acquisition (Subsidized CAC)
- ↓
- Core OS Adoption (Drive Cloud)
- ↓

PROTECTION	TELEMATICS
MARKETPLACE	PARTS
SERVICE	CONNECT

COMPOUNDING LTV (7+ REVENUE STREAMS)

SECTION III — ENTERPRISE MONETIZATION

The Enterprise Revenue Stack

- COMMISSION (DGPN)
- PARTS & SERVICE
- MARKETPLACE
- PROTECTION
- TELEMATICS
- SAAS (CLOUD/MGMT)

TRANSACTIONAL & USAGE-BASED

HIGH-MARGIN RECURRING

COMMISSION

Referral fees and revenue shares from our partner network.

PARTS & SERVICE

Margins and transaction fees on fleet maintenance.

MARKETPLACE

Fees from vehicle transactions and rentals.

PROTECTION

Premiums and administrative fees for commercial insurance.

TELEMATICS

Device sales plus recurring data subscriptions.

SAAS

Subscription revenue based on fleet size and modules.

A MULTI-LAYERED MONETIZATION ENGINE DESIGNED TO CAPTURE VALUE AT EVERY STAGE OF THE VEHICLE LIFECYCLE.

SECTION III — ENTERPRISE MONETIZATION

Customer Lifetime Value Expansion

LAND & EXPAND

We acquire the operator once through a core infrastructure product (e.g., Drive Cloud or Drive KeZ), establishing deep operational dependency and trust.

ZERO-CAC UPSELL

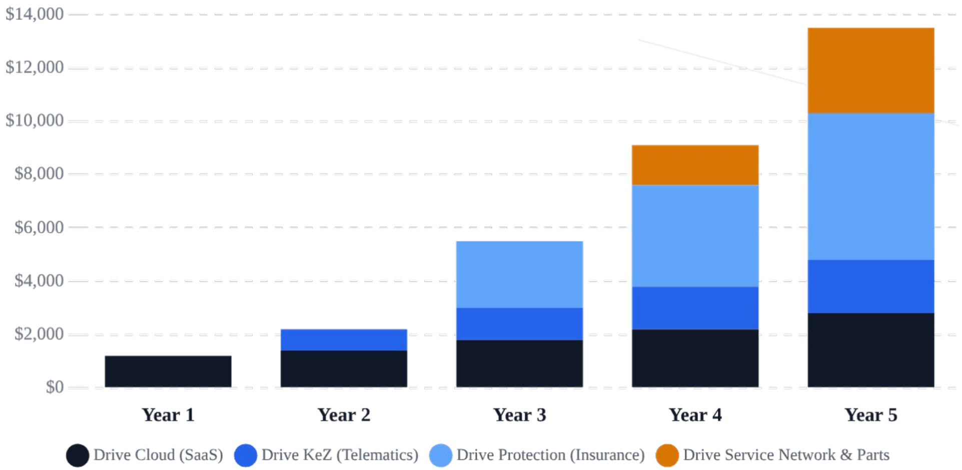
Once integrated into their daily workflow, upselling Drive Protection, Parts, and Service requires zero additional Customer Acquisition Cost (CAC).

COMPOUNDING SCALE

As operators utilize our enterprise tools to grow their own fleets, our revenue scales proportionally alongside them, multiplying the LTV.

ILLUSTRATIVE 5-YEAR REVENUE EXPANSION

Annual Revenue per Operator



SECTION III — ENTERPRISE MONETIZATION

Cross-Selling Architecture

The Friction-Resolution Cycle

CLOUD TO TELEMATICS

Software adoption creates demand for automated vehicle access and tracking.

TELEMATICS TO PROTECTION

Hardware data enables lower-cost, telematics-backed commercial insurance.

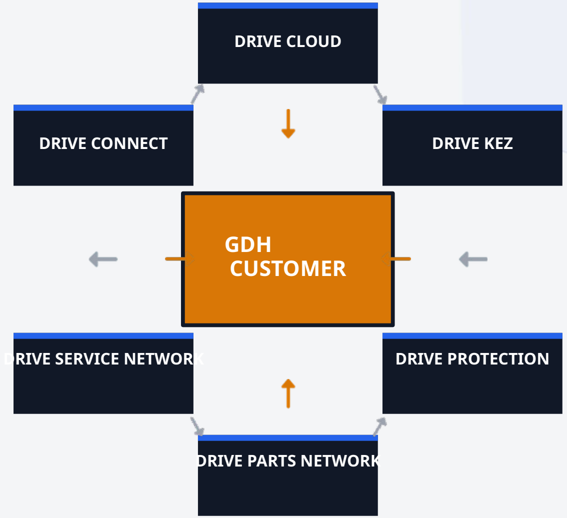
PROTECTION TO SERVICE

Insurance margins require standardized fleet maintenance at lower cost.

SERVICE TO MARKETPLACE

Aging assets identified in service flow into a disposition marketplace.

EVERY PRODUCT SOLVES A PAIN POINT WHILE EXPOSING THE NEXT NEED.



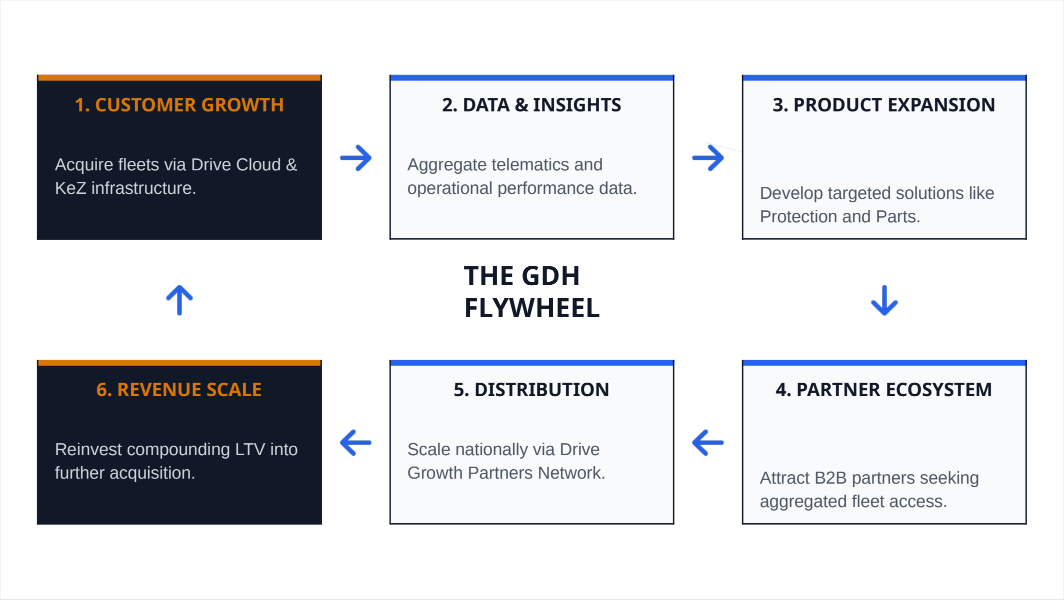
Enterprise Network Effects

Our enterprise architecture is designed as a self-reinforcing loop.

Every new operator added to the platform increases the volume of fleet data. This data improves our underwriting and product development, which attracts more B2B partners, accelerates distribution, and ultimately drives more customers into the ecosystem.

STRUCTURAL MOAT

Competitors selling single-point software cannot replicate the compounding economics or the data advantages of an integrated ecosystem.



THE GDH ECOSYSTEM BECOMES STRUCTURALLY STRONGER AND MORE PROFITABLE WITH EVERY VEHICLE ADDED.

The Enterprise Value Multiplier

FRAGMENTED POINT SOLUTIONS

SAAS PROVIDER + TELEMATICS VENDOR + INSURANCE BROKER

= Linear Value

- ✕ **Redundant CAC**
  Vendors each pay full acquisition cost.
- ✕ **Siloed Data**
  Disconnected systems block cross-insights.
- ✕ **High Churn Risk**
  Single-point solutions are easily replaced.

THE GDH ECOSYSTEM

DRIVE CLOUD × DRIVE KEZ × DRIVE PROTECTION

= Compounded Value

- ✓ **Subsidized CAC**
  One acquisition cost across multiple streams.
- ✓ **Unified Architecture**
  Hardware data informs software and pricing.
- ✓ **Structural Lock-In**
  Operational integration resists replacement.

INTEGRATION TRANSFORMS LINEAR REVENUE INTO EXPONENTIAL ENTERPRISE VALUE.

Revenue Diversification

A resilient financial profile built on multiple, compounding revenue streams.

HIGH-MARGIN RECURRING

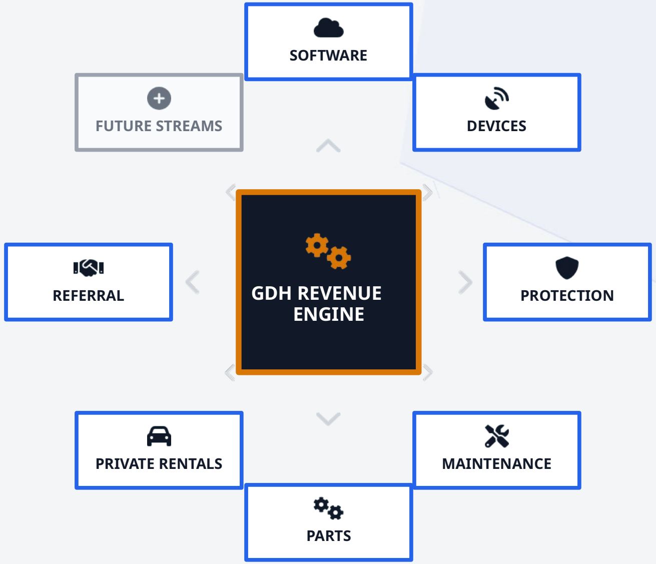
Subscriptions and telematics plans provide predictable, high-margin baseline revenue that scales with fleet size.

TRANSACTIONAL & USAGE

Marketplace fees and rental commissions capture operational velocity across the fleet ecosystem.

FINANCIAL PRODUCTS

Insurance premiums and protection products leverage data to generate superior underwriting margins.



THIS ARCHITECTURE INSULATES THE ENTERPRISE FROM SINGLE-MARKET VOLATILITY WHILE MAXIMIZING LIFETIME VALUE.

Why This Business Model Scales

The Self-Reinforcing Growth Architecture

1. CORE: CUSTOMERS

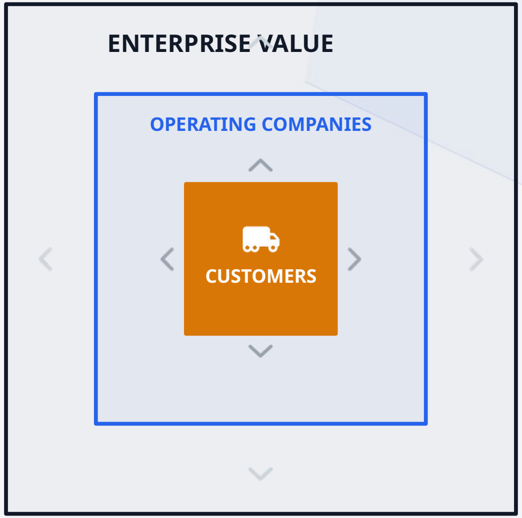
Drive Cloud and KeZ act as the tip of the spear, acquiring commercial fleets at a subsidized CAC by providing essential operational infrastructure.

2. EXPANSION: OPERATING COMPANIES

Once onboarded, customers are seamlessly routed through the seven operating companies (Protection, Parts, Service, Marketplace), multiplying revenue per vehicle.

3. SCALE: ENTERPRISE VALUE

The integrated architecture creates a structural lock-in effect, driving compounding Lifetime Value (LTV) and exponential enterprise valuation.



Enterprise Total Addressable Market (TAM)

$52B

TOTAL ADDRESSABLE MARKET

MARKET ASSUMPTIONS

Addressable participants	**~2.5M operators**
Avg. revenue opportunity	**$20,800 / operator**
Geographic scope	**United States**
Time horizon	**5-year capture**

Sources: NADA, Cox Automotive, Grand View Research, IBISWorld, Statista, Frost & Sullivan, U.S. Dept. of Transportation

HOW THE $52B TAM IS CONSTRUCTED

MARKET COMPONENT	GDH COMPANY	SHARE	VALUE
Commercial Fleet Software & Management	DRIVE CLOUD, DRIVE MANAGEMENT		$16B
Vehicle Protection & Insurance Products	DRIVE PROTECTION		$12B
Fleet Service & Repair	DRIVE SERVICE NETWORK		$10B
Parts Distribution & Procurement	DRIVE PARTS NETWORK		$8B
Telematics, Devices & Hardware	DRIVE KEZ		$6B
Marketplace & Private Rental Revenue	DRIVE CONNECT		$0B*
Enterprise Total Addressable Market			**$52B**

* Drive Connect marketplace revenue is additive and not yet included in the primary TAM calculation.

GDH ADDRESSES SIX DISTINCT MARKET SEGMENTS THROUGH ONE INTEGRATED ENTERPRISE ARCHITECTURE.

Serviceable Available Market (SAM)

Targeting High-Velocity, Fragmented Sectors

While the Total Addressable Market encompasses all mobility segments, our near-term Serviceable Available Market focuses on sectors where our operational expertise provides an immediate competitive advantage.

ACTIVE MARKETS (SAM)

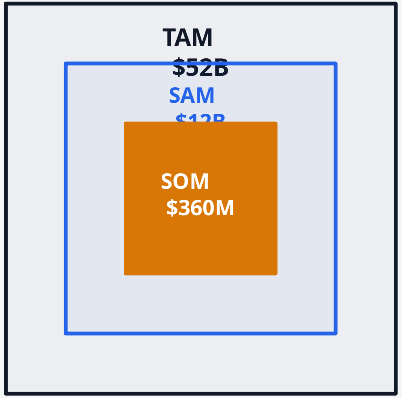
Independent Rental, Dealerships, Commercial Fleets. High immediate need for integrated infrastructure.

FUTURE MARKETS

Municipal, Corporate, P2P, Rideshare. Expansion targets once core network density is achieved.

MUNICIPAL FLEETS	INDEPENDENT RENTAL	P2P HOSTS
FRANCHISE DEALERS	GDH ENTERPRISE	INDEPENDENT DEALERS
CORPORATE FLEETS	COMMERCIAL FLEETS	RIDESHARE

Serviceable Obtainable Market (SOM)



TARGETING THE $12B SERVICEABLE MARKET

5-Year Market Capture Scenarios

OPTIMISTIC SCENARIO — 5% Capture

$600M

Rapid scaling and accelerated enterprise adoption across acquired fleets.

BASE SCENARIO — 3% Capture

$360M

Steady onboarding with consistent core-product penetration.

CONSERVATIVE SCENARIO — 1% Capture

$120M

Organic growth within existing networks; slower secondary revenue adoption.

A HIGHLY ACHIEVABLE 3% MARKET CAPTURE YIELDS A $360M SERVICEABLE OBTAINABLE MARKET WITHIN 5 YEARS.

TAM by Operating Company

The $52B Total Addressable Market is distributed across our seven integrated operating companies, each capturing a distinct segment of the mobility value chain.

OPERATING COMPANY	REVENUE SOURCE & MARKET SHARE POTENTIAL	TAM
DRIVE PROTECTION	Commercial insurance premiums and risk management products	$15B
DRIVE SERVICE NETWORK	Standardized fleet maintenance and repair network	$10B
DRIVE CLOUD	SaaS subscriptions and enterprise platform fees	$8B
DRIVE PARTS NETWORK	Wholesale parts procurement and supply chain logistics	$8B
DRIVE KEZ	Telematics hardware and data connectivity subscriptions	$5B
DRIVE MANAGEMENT	Vehicle acquisition referrals and fleet growth commissions	$4B
DRIVE CONNECT	Private rental marketplace — booking, transaction, and ancillary revenue	$2B

DRIVE PROTECTION REPRESENTS THE LARGEST SINGLE MARKET OPPORTUNITY, DRIVEN BY HIGH COMMERCIAL PREMIUMS AND FRAGMENTED UNDERWRITING.

Revenue Model by Market Segment

A diversified monetization strategy that captures value across every stage of the vehicle lifecycle and across all target market segments.

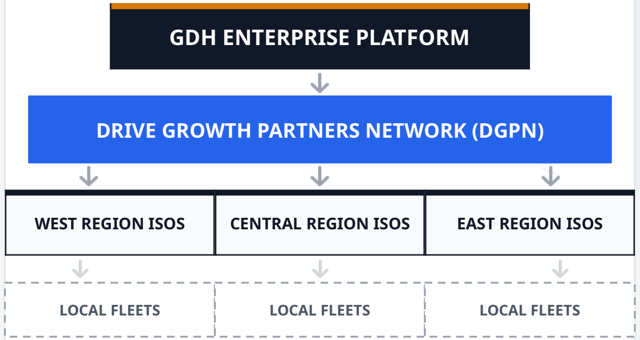
OPERATING COMPANY	INDEPENDENT RENTAL	DEALERSHIPS & SERVICE	COMMERCIAL FLEETS	PRIMARY REVENUE MODEL
DRIVE CLOUD	✓	✓	✓	SaaS / Per Vehicle / Mo
DRIVE KEZ	✓	✓	✓	Hardware + Subscription
DRIVE PROTECTION	✓	✓	✓	Premium / Rev Share
DRIVE SERVICE NETWORK	✓	✓	✓	Transactional / B2B
DRIVE PARTS NETWORK	✓	✓	✓	Margin / Markup
DRIVE CONNECT	✓	✓	✓	Listing / Success Fee
DRIVE CONNECT	✓	✓	—	Lead Gen / CPA

EVERY OPERATING COMPANY IS DESIGNED TO MONETIZE ACROSS MULTIPLE SEGMENTS, COMPOUNDING ENTERPRISE LTV.

The Distribution Advantage: Why DGPN Changes Everything.

DGPN is not a sales force. It is America's automotive commercial infrastructure — a national independent distribution organization connecting local relationship capital to every GDH enterprise solution.

TRADITIONAL SALES FORCE	DRIVE GROWTH PARTNERS NETWORK
High fixed salary overhead	Performance-based compensation only
Slow geographic ramp-up	Immediate national coverage via local relationships
One product per rep	Seven solutions per Growth Partner
Fixed CAC regardless of results	Variable CAC — zero cost until revenue is activated



PRODUCTS ARE COMMODITIES. RELATIONSHIPS ARE NOT. DGPN MONETIZES RELATIONSHIP CAPITAL AT NATIONAL SCALE.

Growth Architecture

A disciplined, four-phase execution strategy designed to capture market share, expand wallet share, and achieve structural dominance.

PHASE I

Foundation

YEAR 1

KEY MILESTONES

- Deploy Drive Cloud & KeZ infrastructure
- Establish DGPN ISO network
- Onboard initial commercial fleets

10,000

CONNECTED VEHICLES

PHASE II

Penetration

YEARS 2-3

KEY MILESTONES

- Rollout Drive Protection & Service
- Deepen wallet share per fleet
- Achieve regional density

$150M

ANNUAL RUN RATE

PHASE III

Expansion

YEARS 4-5

KEY MILESTONES

- Launch Drive Connect
- Enter adjacent markets (Dealerships)
- Achieve national scale

3%

MARKET CAPTURE ($360M)

PHASE IV

Dominance

YEAR 5+

KEY MILESTONES

- Ecosystem lock-in
- Predictive AI underwriting
- Industry-standard mobility OS

Exponential

LTV / CAC RATIO

EACH PHASE SYSTEMATICALLY DE-RISKS THE NEXT, COMPOUNDING ENTERPRISE VALUE AT EVERY STEP.

Expansion Paths

Growth is driven by a dual-axis expansion strategy: geographic penetration through the DGPN network and vertical integration into adjacent mobility segments.

GEOGRAPHIC PENETRATION

PHASE 1 — **Sunbelt & Southeast**
High-density, year-round rental markets

PHASE 2 — **Northeast & Midwest**
Secondary commercial and transit hubs

PHASE 3 — **National Coverage**
Ubiquitous ISO presence across all 50 states

VERTICAL INTEGRATION

CORE — **Independent Rental Operators**
The primary beachhead and foundation

ADJACENT — **Franchise Dealerships**
Service loaner fleets and courtesy vehicles

EXPANSION — **Commercial & Last-Mile**
High-utilization logistics and delivery fleets

THE COMPOUNDING EFFECT

Geographic Density + Vertical Integration = Exponential LTV

THE COMPOUNDING EFFECT OF NATIONAL SCALE CREATES AN INSURMOUNTABLE COMPETITIVE MOAT.

Why the Model Is Difficult to Replicate

The GDH ecosystem creates a structural moat. Point solutions cannot compete with an integrated enterprise architecture built by operators.

COMPETITIVE DIMENSION	TRADITIONAL POINT SOLUTIONS	THE GDH ENTERPRISE (ENTERPRISE ADVANTAGE)
ARCHITECTURE	× Fragmented software stack requiring multiple vendors	Unified Operating System integrating seven operating companies
MONETIZATION	× Single revenue stream (e.g., SaaS subscription only)	Compounding LTV across software, hardware, insurance & parts
DISTRIBUTION	× High-CAC direct sales force with slow geographic ramp-up	Zero-CAC ISO Network (DGPN) leveraging existing relationships
CREDIBILITY	× Tech-first outsiders guessing at operational realities	BUILT BY OPERATORS (proven across six markets with up to 221 vehicles)

TRUE ENTERPRISE VALUE IS CREATED BY THE INTEGRATION OF TECHNOLOGY, DISTRIBUTION, AND OPERATIONAL CREDIBILITY.

SECTION VI — THE VISION

The Long-Term Vision

GDH is not just building software for rental operators; we are building the definitive Operating System for the Modern Mobility Economy.

LAYER 3: NETWORK & LIQUIDITY

Marketplace · Connect

LAYER 2: INTELLIGENCE & CONTROL

Cloud · KeZ

LAYER 1: INFRASTRUCTURE & RISK

Protection · Service · Parts

THE GDH ENTERPRISE ARCHITECTURE

01 THE DATA MONOPOLY

Aggregating telematics, financial, and operational data across millions of vehicles to train predictive AI models that optimize fleet utilization and risk pricing globally.

02 ECOSYSTEM LOCK-IN

Creating a closed-loop environment where every operational need—from acquisition and insurance to maintenance and disposition—is met seamlessly within the GDH architecture.

03 AUTONOMOUS READINESS

Positioning the platform as the foundational infrastructure required to manage, maintain, and monetize the coming wave of autonomous fleet networks.

The Opportunity Is the Enterprise

01

Massive Addressable Market

Targeting a **$52B TAM** and a **$12B SAM** in a highly fragmented industry that currently lacks a dominant, unified enterprise operating system.

02

Structural Moat

Seven integrated operating companies create an **interlocking ecosystem** that point solutions cannot replicate, built on the credibility of proven operators.

03

Compounding Economics

Multiple revenue streams across software, hardware, insurance, and parts compound to generate **exponential LTV** per acquired fleet.

04

Scalable Distribution

The DGPN ISO model enables rapid, national geographic expansion with **zero fixed customer acquisition cost**, protecting enterprise margins.

"The opportunity is not a single product. It is not one operating company. It is not one software platform. The opportunity is an integrated enterprise connecting every stage of the vehicle lifecycle through technology, distribution, data, protection, service, and recurring revenue."