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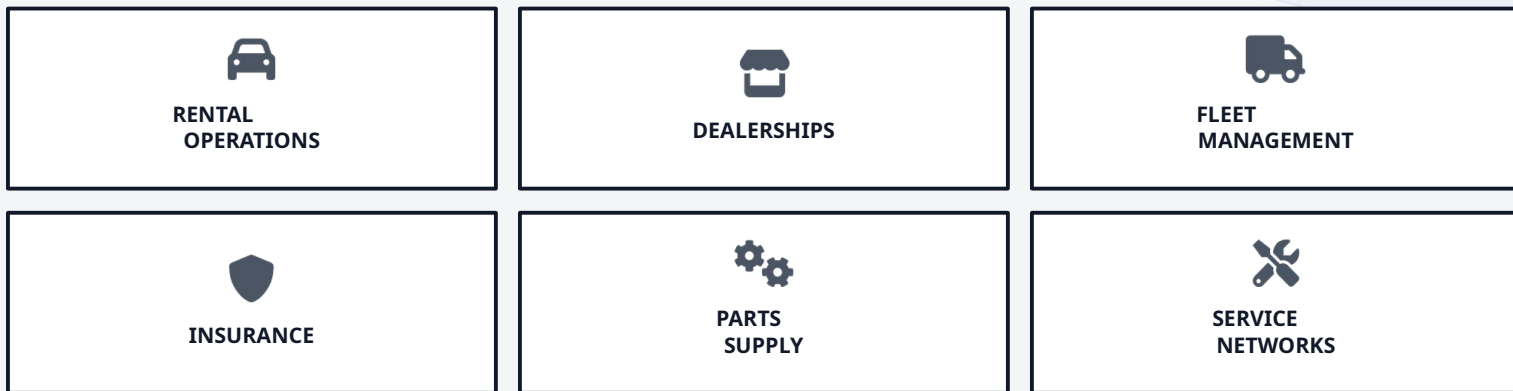
GLOBAL DRIVE HOLDINGS INC.

The Strategic Enterprise Blueprint

HOW THE ENTERPRISE WAS DESIGNED

An Industry Built in Fragments

The automotive industry generates trillions of dollars annually, yet its operational infrastructure remains deeply fragmented. Each sector solves part of the problem. Few connect the full vehicle lifecycle.



Nine Operational Problems. Nine Enterprise Opportunities.

01 Independent operators lack scalable vehicle-acquisition and fleet-growth channels.

02 Rental operators lack affordable, purpose-built protection and insurance solutions.

03 Small and midsized fleets lack integrated telematics, data, analytics, and operating tools.

04 Independent operators lack a national parts-procurement network.

05 Operators lack a coordinated national service and repair network.

06 The private-rental market lacks an integrated booking, verification, insurance, and fleet-supply platform.

07 Specialized fleet devices remain fragmented across GPS, smoke detection, immobilization, and key control.

08 The automotive ecosystem lacks a national independent commercial distribution network built for these solutions.

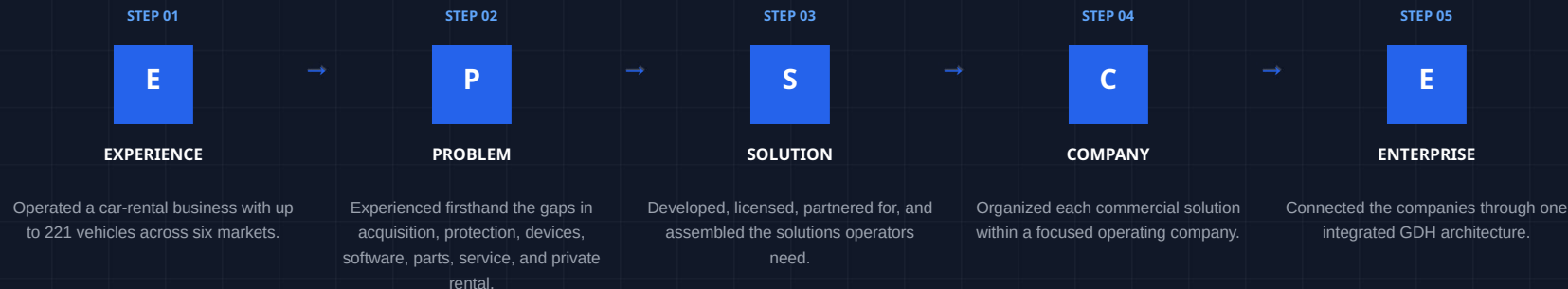
09 Few enterprises connect all of these solutions across the vehicle lifecycle.

ACT I — THE FOUNDING INSIGHT

"What if every operational problem in the automotive ecosystem became an opportunity to build another solution?"

THIS QUESTION IS THE ARCHITECTURAL FOUNDATION OF GLOBAL DRIVE HOLDINGS INC.

BUILT BY OPERATORS. DESIGNED FOR OPERATORS.



Solve Problems. Not Markets.

Most companies begin with a market size. Global Drive Holdings Inc. begins with a problem—when the problem is real, the market reveals itself.



MARKET-FIRST THINKING

Starts with TAM/SAM/SOM. Builds isolated products that fragment solutions, raise acquisition costs, and shift competition to features rather than outcomes.



PROBLEM-FIRST THINKING

Starts with operational friction. Builds integrated solutions that eliminate friction, create unified ecosystems, and deliver irreplaceable enterprise value.

One Customer. Multiple Revenue Streams.

DRIVE MANAGEMENT

Vehicle acquisition and referral revenue

DRIVE PROTECTION

Product commissions, referral fees, and overrides

DRIVE CLOUD

SaaS, data, API, and analytics revenue

ONE OPERATOR

One Customer Relationship

DRIVE KEZ

Device sales, financing-enabled sales, and recurring monitoring revenue

DRIVE CONNECT

Booking, transaction, service, and ancillary revenue

DRIVE SERVICE NETWORK

Service referral, dispatch, and network revenue

DRIVE PARTS NETWORK

Procurement, referral, fulfillment, and margin revenue

DRIVE GROWTH PARTNERS NETWORK



National commercial growth engine — acquisition and distribution channel connecting Growth Partners to every Drive Commerce solution

Every Relationship Creates Another Relationship.

A customer may enter through vehicle acquisition, protection, devices, software, private rental, service, or parts. Every entry point creates new opportunities across the enterprise.

ANY ENTRY POINT

DRIVE MANAGEMENT

Vehicle acquisition → opens protection, devices, software

DRIVE CLOUD

Software → opens data, analytics, platform integrations

DRIVE CONNECT

Private rental → opens fleet, protection, parts, service

DRIVE PARTS NETWORK

Parts → opens service, devices, acquisition, software

ENTERPRISE VALUE

Compounding Customer Relationships

Every solution deepens retention and
creates the next conversation

DRIVE PROTECTION

Protection → opens devices, software, service

ANY ENTRY POINT

DRIVE KEZ

Devices → opens software, protection, service

DRIVE SERVICE NETWORK

Service → opens parts, devices, software, protection

Architecture Creates Scale.

Seven specialized companies. One national distribution engine. One integrated enterprise. When one company grows, every company gains.

OPERATOR PROVING GROUND

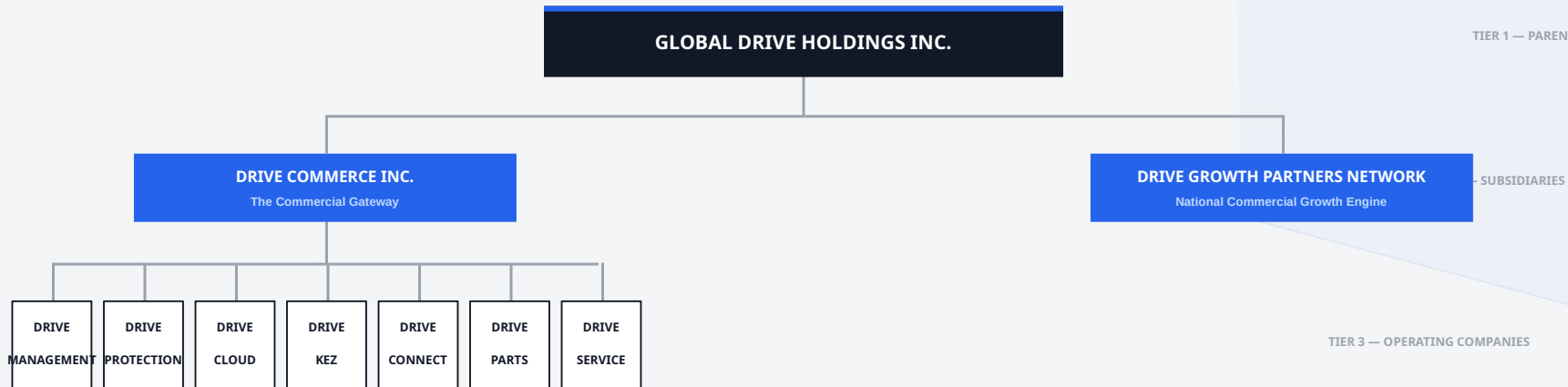
Infinite Auto Management Inc.

Real-world fleet operations feeding operational insight, product validation, and solution development back into the GDH enterprise.

DRIVE GROWTH PARTNERS NETWORK — NATIONAL COMMERCIAL GROWTH ENGINE



The Enterprise Blueprint



"Our solutions are the result of years of operating a car rental business with up to 221 vehicles across six markets."

Why an Enterprise of Specialized Companies?



SPECIALIZED EXPERTISE

Each company is purpose-built to be the best in its domain — not a department competing for internal resources.



FOCUSED BRAND IDENTITY

Each solution carries its own market credibility, allowing GDH to lead with the right brand in every conversation.



INDEPENDENT REVENUE STREAMS

Each company generates revenue independently, creating multiple compounding income engines within one enterprise.



SCALABLE ARCHITECTURE

Each company scales without disrupting the others — growth in one amplifies the entire ecosystem.



STRATEGIC OPTIONALITY

Companies can be licensed, partnered, or expanded independently — creating enterprise value beyond the core business.

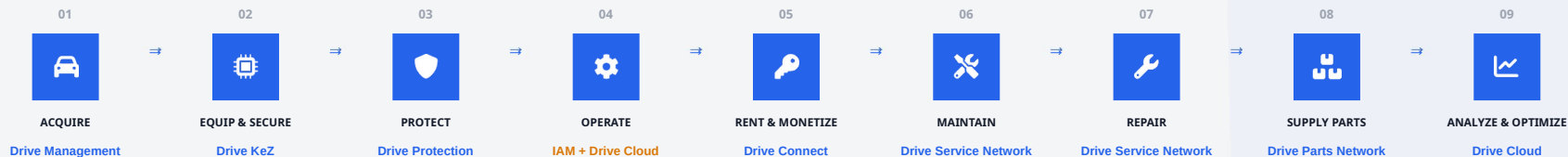


COMPOUNDING NETWORK EFFECTS

Every new customer relationship strengthens every other company — the ecosystem becomes more valuable as it grows.

SPECIALIZATION WITHOUT FRAGMENTATION. ONE ENTERPRISE. SEVEN SOLUTIONS.

GDH Operates at Every Stage of the Vehicle Lifecycle.



The GDH Commercialization Engine

This is not a business model. It is a repeatable system. Every operational experience generates an observation. Every observation generates an opportunity. Every opportunity generates a new enterprise solution.



THE COMMERCIALIZATION ENGINE IS THE SOURCE OF GDH'S COMPETITIVE MOAT.

Three Revenue Pillars. One Unified Architecture.



RECURRING REVENUE

- ✓ Drive Cloud SaaS, data, API, and analytics revenue
- ✓ Drive KeZ device monitoring and subscription revenue
- ✓ Recurring network or service fees where applicable

DRIVEN BY

DRIVE CLOUD

DRIVE KEZ



TRANSACTION REVENUE

- ✓ Drive Connect booking, transaction, and ancillary revenue
- ✓ Drive Parts Network procurement, referral, and fulfillment revenue
- ✓ Drive Service Network dispatch, referral, and network revenue; Drive KeZ device sales

DRIVEN BY

DRIVE CONNECT

DRIVE PARTS NETWORK

DRIVE SERVICE NETWORK



COMMISSION REVENUE

- ✓ Drive Management vehicle-acquisition referrals
- ✓ Drive Protection product commissions, referral fees, and overrides
- ✓ DGPN-linked sales commissions and channel economics

DRIVEN BY

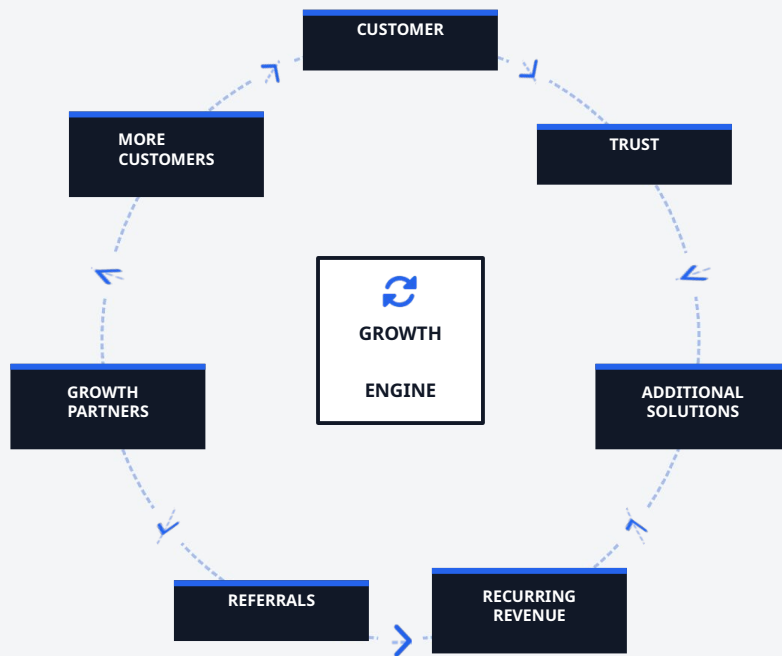
DRIVE PROTECTION

DGPN

ACT III — THE ENTERPRISE

The Enterprise Flywheel: How Growth Compounds

The flywheel is self-reinforcing. Each new customer increases trust. Trust unlocks additional solutions. Additional solutions generate recurring revenue. Recurring revenue funds the Drive Growth Partners Network. The DGPN generates more customers. The cycle accelerates.



THE FLYWHEEL NEVER STOPS. IT ONLY ACCELERATES.

Why the Blueprint Is Difficult to Replicate

TRADITIONAL COMPANY

- ✗ Products, Services, & Software
- ✗ Standalone tools
- ✗ Siloed data
- ✗ Single revenue stream
- ✗ Replaceable

GLOBAL DRIVE HOLDINGS INC.

- ✓ Architecture, Integrated Enterprise, & Commercialization System
- ✓ Ecosystem lock-in
- ✓ Unified data
- ✓ Compounding revenue
- ✓ Irreplaceable

The Enterprise Multiplier.

TRADITIONAL MODEL

CUSTOMER VALUE

One product. One use case.

A new product serves existing customers in one additional way.

REVENUE OPPORTUNITIES

One additional revenue stream.

Revenue grows linearly with each product added.

DISTRIBUTION LEVERAGE

Same sales channel, new product.

Distribution capacity is not meaningfully expanded.

ENTERPRISE VALUE

Incremental value addition.

Value grows with product count, not architecture.

GLOBAL DRIVE HOLDINGS INC. MODEL

CUSTOMER VALUE

One new company. Every existing customer.

Every customer relationship becomes a new cross-selling opportunity across the enterprise.

REVENUE OPPORTUNITIES

Multiple revenue streams per customer.

Each new company creates revenue that compounds with every existing company's customer base.

DISTRIBUTION LEVERAGE

DGPN distributes every solution nationally.

Every new solution increases the economic potential of every Growth Partner in the network.

ENTERPRISE VALUE

Architecture multiplies total enterprise value.

Distinct companies create measurable revenue streams while integration increases the value of the whole.

DGPN: The National Commercial Growth Engine.

LOCAL RELATIONSHIPS → NATIONAL DISTRIBUTION

One network. Seven solutions. Multiple customer segments. DGPN is designed to place trained Growth Partners near rental operators, fleets, dealers, service providers, and other automotive participants across all 50 states.

THE TWO-SIDED ENGINE

-  **Growth Partners** — Trained independent representatives connecting local relationships to centralized GDH solutions through sales-driven compensation.
-  **GDH Enterprise** — Supplies products, systems, training, marketing, and support to every Growth Partner in the network.

Every new Growth Partner can sell multiple GDH solutions. Every new solution increases the economic potential of every Growth Partner.

SEVEN SOLUTIONS. ONE NETWORK.

DGPN distributes **every** Drive Commerce solution **nationally**.

DRIVE MANAGEMENT	DRIVE PROTECTION
DRIVE CLOUD	DRIVE KEZ
DRIVE CONNECT	DRIVE SERVICE NETWORK
DRIVE PARTS NETWORK	ALL 50 STATES

DGPN is not a product. It is the commercial architecture that connects every GDH solution to every market in the country.

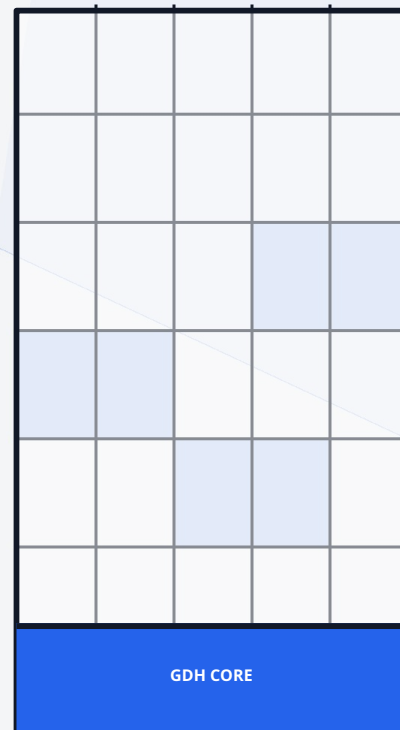
Commissioning the Skyscraper

The hardest part of building a skyscraper is not leasing the floors. It is digging the foundation, pouring the concrete, and erecting the steel.

For Global Drive Holdings Inc., the foundation is poured.
The steel is up. The architecture is proven.

**WE ARE NO LONGER BUILDING THE SKYSCRAPER.
WE ARE COMMISSIONING IT.**

THE RISK WAS IN THE ARCHITECTURE. THE FUTURE IS IN THE SCALE.



The Long-Term Vision

The GDH Blueprint is designed to scale beyond traditional car rental. We are building the foundational infrastructure for the next generation of mobility.



PHASE I: TODAY

Connected Fleets

Digitizing independent operators through Drive Management and Drive KeZ, creating a unified, data-rich national network of vehicles.



PHASE II: TOMORROW

Mobility as a Service

Enabling frictionless, decentralized access to vehicles. Transforming rental lots into dynamic mobility hubs powered by Drive Connect.



PHASE III: THE FUTURE

Autonomous Readiness

Providing the operational operating system—predictive maintenance, automated dispatch, and fleet management—for self-driving networks.

WE ARE NOT JUST PARTICIPATING IN THE MOBILITY REVOLUTION. WE ARE BUILDING ITS OPERATING SYSTEM.

The GDH Blueprint™

The GDH Blueprint is not just a strategy for the mobility sector.

It is a proprietary, repeatable architecture for identifying fragmentation, solving operational friction, and building compounding enterprise value.

01 FRAGMENTED MARKETS ARE OPPORTUNITIES.

02 SOLVE PROBLEMS. NOT MARKETS.

03 ONE CUSTOMER. MULTIPLE REVENUE STREAMS.

04 EVERY RELATIONSHIP CREATES ANOTHER.

05 ARCHITECTURE CREATES SCALE.

GLOBAL DRIVE HOLDINGS INC.

One Enterprise. One Blueprint. Unlimited Possibilities.



THE STRATEGIC ENTERPRISE BLUEPRINT